

RING  
STONES

# REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH  
2018



Ring Stones Maintenance and Construction LLP  
Registered Number OC377235

CONTENTS	PAGE
Partnership Information	1
Members' Report	2 - 4
Independent Auditor's Report to the Members	5 - 7
Statement of Comprehensive Income	8
Statement of Financial Position	9
Statement of Cash Flows	10
Notes to the Financial Statements	11 - 17

## PARTNERSHIP INFORMATION

### Designated members

The designated members during the period ended 31 March 2018 were:

Calico JV Limited  
Hobstones Homes Limited

### Management Board

The members of the board who held office during the year ended 31 March 2018 were:

Anthony Duerden  
Ed Barber  
Helen Thompson  
Ged Ennis  
Graham Cocking

### Executive Officers

Managing Director:

Iain Walsh	(resigned 31 December 2017)
James Macaree	Assistant Managing Director (appointed 1 January 2018)
Steven Noonan	Assistant Managing Director (appointed 1 January 2018)

<b>Registered Office</b>	Centenary Court Croft Street Burnley BB11 2ED
--------------------------	--------------------------------------------------------

**Registered Number** OC377235

<b>External Auditor</b>	Beever and Struthers St Georges House 215 Chester Road Manchester M15 4JE
-------------------------	---------------------------------------------------------------------------------------

<b>Solicitors</b>	Forbes Solicitors 73 Northgate Blackburn BB2 1AA
-------------------	-----------------------------------------------------------

<b>Bankers</b>	National Westminster Bank 6th Floor, 1 Spinningfields Square Manchester M3 3AP
----------------	--------------------------------------------------------------------------------------------

## MEMBERS' REPORT

The Management Board ('the Board') presents its report and the audited financial statements of Ring Stones Maintenance and Construction LLP ('Ring Stones') for the year to 31 March 2018.

### Management Board and executive officers

The present board members and the executive officer of the partnership together with details of the changes which have occurred up to the date of approval of this report by the Board are set out on page 1. The senior officers act as an executive within the authority delegated by the Board.

### Principal activities

Ring Stones Maintenance and Construction LLP was incorporated on 26 July 2012 and started trading on 1 September 2012. The company is currently part way through its sixth year of trading, the principal activity being the provision of building maintenance and construction services.

### Review of the Business

Calico Homes recognised that securing a sustainable, local and reliable supply chain generating high levels of Social profit in East Lancashire through local sustainable employment and apprenticeships, was a key to its success. As a result, following an EU Compliant process, Forrest Limited was chosen as a partner to help it realise its ambitions. During 2015, it was recognised by both JV partners, that it would be best if Ring Stones progressed under the sole ownership of Calico Group and following which Forrest Limited's JV share was purchased by the Calico Group in August 2015.

The level of business and the construction market in general remain buoyant, however, legacy issues continued to impact the period-end financial position, which is less than satisfactory.

The members anticipate an increase in the level of activity with an overall increase in the volume of sales before the next period-end.

### Development projects

Ring Stones continued to see turnover increase in 2017/18 and were active on five new build schemes including Whitworth Care Home (28 Units), Calico Gateway (30 units), a steel frame state of the art wellbeing project, affordable rent schemes Melrose Place (31 units) and Perseverance Mill (56 units), this scheme includes regeneration of a culvert which will provide a pleasant water feature within the new development. We also started work on Priory Chase, (33 units) being developed for shared ownership and completed works on 12 luxury homes for a private developer.

In partnership with Calico, Ring Stones started a pilot project on bringing back to life five long term empty homes and will continue to do this in the new financial year focusing on regenerating neighbourhoods. The Company also delivers planned programme works including boiler replacements, roofing, damp proof course works and a range of responsive day to day repair services.

Ring Stones have a people first focus which allows us to develop our teams and individuals as leaders of the future ensuring we fulfil our purpose of making a difference to people's lives. Ring Stones commits to a minimum of six full time apprentice placements at any one time and where possible are offering careers when the apprenticeship ends. The Company are also committed to investing in their up skilling of labour and continual professional development, with employees undertaking NVQ and degree training and qualifications, HNCs (several) and NVQ level 7. The approach taken by Ring Stones to training and development is reflected in the Best Companies result; 84% of staff believe their job is good for their personal growth.

Additionally in the last 12 months, working with our clients and other partners we have been able to give full time employment and support to one person who has gone thorough Acorn's recovery services, which enable individuals and their families to break free from drug, alcohol and other addictions.

## MEMBERS' REPORT (CONTINUED)

### Principal risks and uncertainties

A significant level of our activity is generated through Calico Homes, which could be impacted by legislation or changes in spending priorities resulting from Welfare reform. A proportion of our activities are with organisations external to Calico, where we continue to face price based competition and so we have a continual drive towards lower costs and more efficient and effective working. We will also continue to periodically assess the impact of new government initiatives and ensure these are considered in our future plans and forecasts.

### Results for the period ended 31 March 2018 and allocation to members

The profit for the year ended 31 March 2018 was £29,000 (2017: loss £387,000). During the year no profits (2018: £Nil) were allocated to Calico JV Limited.

### Key performance indicators

The business uses a number of key performance indicators (KPI's) to measure the financial performance of its operations. These KPIs include turnover and margin, performance of contracts against budgets, profitability and cash flow performance. In addition to financial performance the business operates a suite of operational KPI's regarding resident satisfaction, environmental and waste utilisation, employee and training indicators along with the monitoring of Health & Safety and quality benchmarks.

### Member's drawings

Profits will be allocated to members when sufficient cash reserves are available to the business to ensure its continued operations without recourse to other forms of funding.

### Designated members

The designated members during the period ended 31 March 2018 were:

- Calico JV Limited
- Hobstones Homes Limited

The development and implementation of policies, strategy, direction and management is the responsibility of the Management Board set out on page 1.

### NHF Code of Governance

As a Group we have chosen to adopt the NHF Code of Governance as an appropriate set of governance principles.

The Code deals with our Board, the way it operates, our constitution, the role of chair, the chief executive, equalities and probity, in fact everything which you would expect to see in a well-run Board and organisation. Each year, we review whether we fully comply with this Code - where we do not, we agree an action plan and do what is necessary to comply with the Code.

The Board certifies that the Company is pleased to report full compliance with this Code where relevant for the year ended 31 March 2018 following an annual review that took place in March 2018.

### Statement as to disclosure of information to auditor

The members on the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant audit information of which the auditor is unaware. Each of the Members have confirmed that they have taken all the steps that they ought to have taken as members in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

## MEMBERS' REPORT (CONTINUED)

### Members' responsibilities in the preparation of the report and financial statements

The members are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008 (the 2008 Regulations) require the members to prepare financial statements for each financial period. Under that law the members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

In preparing those financial statements, the members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Limited Liability Partnership will continue in business.

Under the 2008 Regulations the members are responsible for keeping adequate accounting records that are sufficient to show and explain the Limited Liability Partnership's transactions and disclose with reasonable accuracy at any time the financial position of the Limited Liability Partnership and to enable them to ensure that the financial statements comply with the requirements of those Regulations. They are also responsible for safeguarding the assets of the Limited Liability Partnership and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The members are responsible for the maintenance and integrity of the corporate and financial information included on the Limited Liability Partnership's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

These responsibilities are exercised by the designated members of the Limited Liability Partnership.

### Auditor

Beever and Struthers, Chartered Accountants and Statutory Auditor, have indicated their willingness to continue in office. A resolution to reappoint them as auditors will be proposed at the forthcoming annual general meeting.

Approved by the LLP members on 12<sup>th</sup> September 2018

Helen Thompson  
On behalf of Designated Member (Calico JV Limited)

# Independent Auditor's Report to the Members of Ring Stones Maintenance and Construction LLP

## Opinion

We have audited the financial statements of Ring Stones Maintenance and Construction LLP "the limited liability partnership" for the year ended 31 March 2018 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the limited liability partnership's affairs as at 31 March 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008.

## Basis for opinion

We conducted our audit in accordance with International Standards on auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the limited liability partnership in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and the provisions available for small entities, as set out in the accounting policies, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Conclusions relating to going concern

We have nothing to report to you in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the members' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the members have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the limited liability partnership's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The members are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

# Independent Auditor's Report to the Members of Ring Stones Maintenance and Construction LLP (continued)

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the members' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the members' report has been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the limited liability partnership and its environment obtained in the course of the audit, we have not identified material misstatements in the members' report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 as applied to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit; or
- the members were not entitled to prepare the financial statements in accordance with the small limited liability partnerships' regime and take advantage of the small limited liability partnerships' exemptions in preparing the members' report and from the requirement to prepare a strategic report.

## Responsibilities of members

As explained more fully in the Members' Responsibilities Statement set out on page 4, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the members are responsible for assessing the limited liability partnership's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the limited liability partnership or to cease operations, or have no realistic alternative but to do so.

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's web-site at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.



### Use of our report

This report is made solely to the limited liability partnership's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied to limited liability partnerships by the Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008. Our audit work has been undertaken so that we might state to the limited liability partnership's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the limited liability partnership and the limited liability partnership's members as a body for our audit work, for this report, or for the opinions we have formed.

Maria Hallows (Senior Statutory Auditor)

For and on behalf of

**BEEVER AND STRUTHERS**, Statutory Auditor

St George's House, 215/219 Chester Road

Manchester, M15 4JE

Date: 12<sup>th</sup> September 2018

## Statement of Comprehensive Income

	Note	For the year ended 31 March 2018 £'000	For the year ended 31 March 2017 £'000
Turnover		15,575	10,242
Cost of Sales		(14,153)	(9,181)
<b>Gross Profit</b>		<u>1,422</u>	<u>1,061</u>
Operating costs in relation to trading		(1,377)	(1,453)
<b>Operating Profit / (Loss)</b>	3	<u>45</u>	<u>(392)</u>
Interest (payable) / receivable and similar charges		(16)	5
<b>Profit/(loss) for the year before taxation and members remuneration and profit share.</b>		<u>29</u>	<u>(387)</u>
Members remuneration charges as an expense	4	-	-
<b>Retained profit/(loss) for the year available for division among members</b>		<u><u>29</u></u>	<u><u>(387)</u></u>

All amounts relate to continuing activities. There were no recognised gains and losses other than those included in the profit and loss account.

The notes on page 11 to 17 form part of these accounts.

## Statement of Financial Position

	Note	31 March 2018 £'000	31 March 2017 £'000
<b>Fixed Assets</b>			
Intangible assets	7	30	48
Tangible fixed assets	8	18	31
		<u>48</u>	<u>79</u>
<b>Current Assets</b>			
Debtors	9	1,034	1,342
Cash at bank and in hand		596	468
		<u>1,630</u>	<u>1,810</u>
<b>Creditors: Amounts falling due within one year</b>	10	<u>(2,036)</u>	<u>(2,276)</u>
<b>Net Current Liabilities</b>		(406)	(466)
<b>Total assets less current liabilities</b>		<u>(358)</u>	<u>(387)</u>
<b>Creditors: Amounts falling due after more than one year</b>	11	-	-
<b>Net (liabilities)/assets attributable to members</b>		<u><u>(358)</u></u>	<u><u>(387)</u></u>
<b>Represented by:</b>			
<b>Total members interests</b>			
Amounts due from members	15	-	-
Loans and other debts due to members	15	-	-
Members' other interests	15	(358)	(387)
		<u><u>(358)</u></u>	<u><u>(387)</u></u>

These financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 (as applied by the Limited Liability Partnerships (accounts and audits) (application of the Companies Act 2006) regulations 2008) applicable to LLP's subject to the small LLP regime.

### Approval

Approved by the members of the Limited Liability Partnership on 12<sup>th</sup> September 2018 and signed on its behalf by:

Helen Thompson  
On behalf of Designated Member  
Calico JV Limited

## Statement of Cash Flows

	Note	31 March 2018 £'000	31 March 2017 £'000
<b>Cash flows from operating activities</b>			
Operating profit/(loss)		45	(392)
Members' remuneration charged as an expense		-	-
Amortisation of intangible assets	7	18	19
Depreciation of tangible assets	8	14	21
Decrease/(Increase) in debtors		308	(205)
(Decrease)/Increase in creditors		(242)	807
<b>Net cash generated from operating activities</b>		<u>143</u>	<u>250</u>
<b>Cash flows from investing activities</b>			
Purchases of tangible assets	8	(1)	(14)
Purchases of intangible assets	7	-	(4)
<b>Net cash used in investing activities</b>		<u>(1)</u>	<u>(18)</u>
<b>Cash flows from financing activities</b>			
Interest paid		(14)	(9)
<b>Net cash used in financing activities</b>		<u>(14)</u>	<u>(9)</u>
<b>Net increase in cash and cash equivalents</b>		128	223
<b>Cash and cash equivalents at the beginning of the year</b>		468	245
<b>Cash and cash equivalents at end of year</b>		<u>596</u>	<u>468</u>

The notes on page 11 to 17 form part of these accounts.

## NOTES TO THE FINANCIAL STATEMENTS

### 1. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', and the requirements of the Statement of Recommended practice 'Accounting by Limited Liability Partnerships issued in January 2017 (SORP 2017).

### 2. Accounting Policies

Ring Stones Maintenance and Construction LLP is a limited liability partnership incorporated in England and Wales. The registered office is Centenary Court, Croft Street, Burnley, BB11 2ED.

#### Basis of accounting

The financial statements have been prepared under the historical cost basis, as modified by the revaluation of certain financial assets and liabilities measured at fair value through profit or loss and are presented in sterling £'000 for the year ended 31 March 2018.

The LLP meets the definition of a qualifying entity under FRS 102 and has taken advantage of the disclosure exemptions available to it in respect of presentation of financial instruments.

#### Going concern

The LLP's business activities, together with the factors likely to affect its future development, performance and position are set out in the Members Report on pages 2 to 4. In addition, notes on pages 11 to 17 of the financial statements include the LLP's objectives, policies and processes for managing its capital. The LLP has sufficient financial resources, and access to overdraft funds, together with long-term contracts, with other companies in the Calico Group. These contracts are supported and managed through a blend of directly employed staff and sustainable local and regional subcontractors providing specialist or ad-hoc services.

Goods and materials are sourced from suppliers with strong financial standing with the ability to continue to source supplies on behalf of the LLP. As a consequence, the members believe that the company is well placed to manage its business risks successfully. The members have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future and have considered the cash flow projections for the next two years. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

#### Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. It is not considered that there are any judgements (apart from those involving estimates) that have had a significant effect on amounts recognised in the financial statements.

#### Other key sources of estimation and assumptions:

- a) **Tangible fixed assets.** Other than investment properties, tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### Accounting Policies (continued)

#### Turnover and revenue recognition

Turnover represents the fair value of services provided in the case of time charge work and the value of services provided as a proportion of the total value of the contract in the case of fixed fee contracts. Turnover is net of value added tax. Provision is made in full for estimated losses if the costs of fulfilling the contract exceed the recoverable amount. Turnover is only recognised to the extent that it is probable that it will be recoverable.

Amounts recoverable on long term contracts which are included in debtors are stated at the net sales value of the work done less amounts received as progress payments on account.

In respect of long-term contracts and contracts for on-going services, turnover represents the value of work done in the period, including estimates of amounts not invoiced. Turnover in respect of long-term contracts and contracts for on-going services is recognised by reference to the stage of completion.

#### Amounts recoverable on contracts

This represents work done based on estimated amounts recoverable less any amounts billed on account.

#### Members' remuneration

The management board has agreed that there will be no allocation of profits to its members for the reporting period. At 31 March 2018, the relevant percentages are 100% (2017: 100%) to Calico JV Limited, and 0% (2017: 0%) to Hobstones Homes Limited.

#### Intangible fixed assets

Intangible assets are measured at cost less accumulated amortisation and any impairment losses.

Software development costs are recognised as an intangible asset when all of the following criteria are demonstrated:

- The technical feasibility of completing the software so that it will be available for use.
- The ability to use the software
- The availability of adequate resources to complete the development.
- The ability to measure reliably the expenditure attributable to the software during its development.

Amortisation is charged so as to allocate the cost of intangibles less their residual values over their estimated useful lives, using the straight-line method.

The principal annual rates used are:

- Software development costs 20-33%

#### Tangible fixed assets

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated to write down the cost less estimated residual value over their expected useful lives, using straight-line method. The principal annual rates used are:

Furniture, fixtures & fittings	10-33%
Plant & tools	20-33%
Computers & office equipment	20-33%
Motor vehicles	20-33%

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### **Impairment of assets**

At each reporting date fixed assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in the income statement.

### **Operating lease agreements**

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Reverse premiums and similar incentives received on leases to enter into operating lease agreements are released to Statement of Comprehensive Income over the term of the lease.

### **Taxation**

Taxation on LLP profits is the liability of the members. Consequently neither partnership taxation nor related deferred taxation is accounted for in these financial statements.

### **Financial instruments**

Financial assets and liabilities are initially measured at the transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

	For the year ended 31 March 2018	For the year ended 31 March 2017
<b>3. Operating Profit</b>	<b>£'000</b>	<b>£'000</b>
Operating Profit is stated after charging:		
Operating Leases		
• Land and Buildings	31	31
• Other	39	46
Auditors Remuneration		
• Audit	9	6
• Other services	-	-
Amortisation of intangible fixed assets	18	19
Depreciation of tangible fixed assets	14	21

	For the year ended 31 March 2018	For the year ended 31 March 2017
<b>4. Members Remuneration</b>	<b>£'000</b>	<b>£'000</b>
Calico JV Limited	-	-
	-	-

The management board has agreed that there will be no allocation of profits to its members for the reporting period.

	For the year ended 31 March 2018	For the year ended 31 March 2017
<b>5. Employees</b>		
Average monthly number of employees:		
Administration	14	16
Direct labour	54	53
	68	69
<b>Employee Costs</b>	<b>£'000</b>	<b>£'000</b>
Wages and salaries (gross)	1,838	1,878
Social security costs	179	183
Pension costs (note 12)	24	2
	2,041	2,063



## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

6. Board members and executive officers	31 March 2018 £'000	31 March 2017 £'000
The aggregate emoluments paid to non-executive directors	4	2
The emoluments of the executive officer and Managing Director excluding pension contributions	95	98
Total key management personnel remuneration	<u>99</u>	<u>100</u>

### 7. Intangible assets

	Computer Software and Licences £'000
<b>Cost</b>	
At 1 April 2017	93
Additions	-
At 31 March 2018	<u>93</u>
<b>Amortisation</b>	
At 1 April 2017	45
Charge for the period	18
At 31 March 2018	<u>63</u>
<b>Net Book Value</b>	
At 31 March 2018	<u>30</u>
At 31 March 2017	<u>48</u>

### 8. Tangible Fixed Assets

	Furniture, Fixtures and Fittings £'000	Plant and Tooling £'000	Computers and Office Equipment £'000	Vehicles £'000	Total £'000
<b>Cost</b>					
At 1 April 2017	31	56	29	13	129
Additions	-	-	1	-	1
At 31 March 2018	<u>31</u>	<u>56</u>	<u>30</u>	<u>13</u>	<u>130</u>
<b>Depreciation</b>					
At 1 April 2017	20	55	13	10	98
Charge for the period	5	1	5	3	14
At 31 March 2018	<u>25</u>	<u>56</u>	<u>18</u>	<u>13</u>	<u>112</u>
<b>Net Book Value</b>					
At 31 March 2018	<u>6</u>	<u>-</u>	<u>12</u>	<u>-</u>	<u>18</u>
At 31 March 2017	<u>11</u>	<u>1</u>	<u>16</u>	<u>3</u>	<u>31</u>

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

9. Debtors	31 March 2018 £'000	31 March 2017 £'000
Trade debtors	-	12
Provision for bad debt	-	-
Amounts recoverable on contracts	170	434
Amounts owed from group undertakings	715	820
Other debtors	105	40
Prepayments	44	36
	<u>1,034</u>	<u>1,342</u>

10. Creditors: Amounts falling due within one year	31 March 2018 £'000	31 March 2017 £'000
Trade creditors	1,514	490
Other tax and social security	1	33
Accruals and deferred income	213	777
Amounts due on contracts for work undertaken	308	425
Amounts owed to group undertakings	-	551
	<u>2,036</u>	<u>2,276</u>

### 11. Creditors: Amounts falling due after more than one year.

There were no amounts falling due after more than one year.

### 12. Pension scheme

The LLP participated in a defined contribution pension scheme with Building and Civil Engineering (B&CE) for the year ended 31 March 2018. There were fifty-seven (2017: five) staff members enrolled in this scheme during this period. The company contributions totaled £23,647 (2017: £2,000).

### 13. Capital Commitments and Contingent Liabilities

There are no capital commitments or contingent liabilities at 31 March 2018 (2017: None).

### 14. Transactions with members

The management board has agreed that there will be no allocation of profits to its members for the reporting period. Included in debtors is an amount owing to LLP of £99 (2017: £99) from Calico JV Ltd and £1 (2017: £1) from Hobstones Homes Ltd for the members' initial capital.

15. Members' Interests	EQUITY Members' other interests £'000	DEBT Loans and other debts due to/(from) members £'000
Amounts due to members at 1 April 2017	(387)	-
Repayment of debt	-	-
Members remuneration charged as an expense	-	-
Profit/(loss) for the financial period available for division amongst the members	29	-
Balance at 31 March 2018	<u>(358)</u>	<u>-</u>

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### 16. Related Party Transactions

The members consider The Calico Group Limited ("Group") to be the ultimate parent entity (see note 17).

Sales and purchases of goods and services between related parties are at an arm's length basis at normal market prices. Any outstanding balances are unsecured and interest free unless otherwise stated.

**Calico Homes Limited** ("Homes"), a subsidiary of Group.

During the year, the LLP sales to Homes were £4,734,000 (2017: £5,391,000) and Homes recharged office costs amounting to £340,000 (2017: £371,000).

At 31 March 2018, Homes owed the LLP £65,000 (2017: £20,000).

**Hobstones Homes Limited** ("Hobstones"), a subsidiary of Group.

During the year, the LLP sales to Hobstones were £10,657,000 (2017: £5,058,000).

At 31 March 2018, Hobstones owed the LLP £283,000 (2017: £61,000).

**Calico JV Limited** ("JV"), a subsidiary of Group.

At 31 March 2018, JV owed the LLP £367,000 (2017: £365,000).

**Calico Enterprise Limited** ("Enterprise"), a subsidiary of Group.

During the year, the LLP sales to Enterprise were £Nil (2017: £3,000) and Enterprise sales to the LLP were £56,000 (2017: £134,000).

At 31 March 2018, the LLP owed Enterprise £Nil (2017: £54,000).

**SafeNet Domestic Abuse and Support Services Ltd** ("Safenet"), a subsidiary of Group

During the year, the LLP sales to Safenet were £Nil (2017: £2,000).

At 31 March 2018, Safenet owed the LLP £Nil (2017: £Nil).

### 17. Parent Undertaking

The immediate parent company is Calico JV Limited.

The ultimate parent undertaking is The Calico Group Limited, a Company registered in England and Wales.

Consolidated accounts which include the results of the LLP can be obtained from:

- Company Secretary, The Calico Group Limited, Centenary Court, Croft Street, Burnley, BB11 2ED

No other accounts include the results of the LLP.

### 18. Operating Leases

The payments which the company is committed to make under operating leases are as follows:

	31 March 2018 £'000	31 March 2017 £'000
Land and Buildings, leases expiring:		
• Within one year	31	31
• Two to five years	-	31
	<u>31</u>	<u>62</u>
Other leases expiring:		
• Within one year	12	19
• Two to five years	-	4
	<u>12</u>	<u>23</u>