



RING
STONES



REPORT AND
FINANCIAL
STATEMENTS

YEAR ENDED 31 MARCH 2020

Ring Stones Maintenance and Construction LLP
Registered Number OC377235



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PARTNERSHIP INFORMATION

Designated members

The designated members during the year ended 31 March 2020 were:

Calico JV Limited
Hobstones Homes Limited

Management Board

The members of the board who held office since 1 April 2019 were:

Anthony Duerden
Ed Barber
Helen Thompson
Steve Aggett
Vicki Howard
Ged Ennis (resigned 31st August 2019)
Graham Cocking

Executive Officers

James Macaree	Managing Director
Steven Noonan	Managing Director

Registered Office

Centenary Court
Croft Street
Burnley
BB11 2ED

Registered Number

OC377235

External Auditor

Beever and Struthers
St Georges House
215 Chester Road
Manchester
M15 4JE

Solicitors

Forbes Solicitors
73 Northgate
Blackburn
BB2 1AA

Bankers

National Westminster Bank
6th Floor,
1 Spinningfields Square
Manchester
M3 3AP

MEMBERS' REPORT

The Management Board ('the Board') presents its report and the audited financial statements of Ring Stones Maintenance and Construction LLP ('Ring Stones') for the year to 31 March 2020.

Management Board and executive officers

The present board members and the executive officer of the partnership together with details of the changes which have occurred up to the date of approval of this report by the Board are set out on page 1. The senior officers act as an executive within the authority delegated by the Board.

Principal activities

Ring Stones Maintenance and Construction LLP was incorporated on 26 July 2012 and started trading on 1 September 2012. The company is currently part way through its eighth year of trading, the principal activity being the provision of building maintenance and construction services.

Review of the Business

A local and reliable developer generating high levels of social profit in East Lancashire through local sustainable employment and apprenticeships, remain key to its success.

The level of business and the construction market in general remain buoyant and in the trading period the improvement in trading performance from 2018/19 has continued.

The members anticipate this trading performance to continue with a strong order book of new build developments in place for 2020/21 and 2021/22 and with a recent successful award onto a New Build Framework of £750 million, Ring Stones can continue to grow with external business being a priority.

In collaboration with the Calico Group, Ring Stones is one of the few construction companies in Lancashire to achieve National Skills Academy for Construction (NSAFC) status. NSAFC is used for construction procurement and planning to aid the creation of employment and skills interventions, including apprenticeships, construction careers information and advice, work placements, job creation and upskilling opportunities that are relevant and proportionate to the construction activity being procured and is perfectly aligned with our purpose of "making a real difference to people's lives". Each project has an employment and skills plan created that includes employment and skills targets to deliver tangible benefits for the local community. We actively include our subcontracted supply chain to ensure as many outcomes as possible can be delivered.

As part of the Calico Group, we were acknowledged by Inclusive Companies as one of the top 25 inclusive employers in the UK. This recognition is based on an amalgamation of topics including recruitment procedures, training, workforce data and a host of diversity related initiatives. We attract a wide range of staff from different backgrounds. The diversity of our employees is 90% male, 10% female, 3% who self-identify as disabled and 8% from a BME background.

Development projects

Ring Stones were active on six New Build schemes this year with three completing in the period and another three starting. These have all been housing developments for shared ownership and affordable rent. A project was started to refurbish a large property in Lancaster for a new provision of a Domestic Abuse Refuge, this will complete in Q1 of 2020/21 and is the continuation of the work Ring Stones have completed in support of Safenet.

In an ongoing partnership with Calico Homes, Ring Stones have continued to bring Empty Homes back to life completing over 30 in the year with a further 50 planned for 2020/21 this continues the group focus on regenerating neighbourhoods and the impact already on the area of focus has helped transform the locality.

The Company also delivers planned programme works including boiler replacements, roofing, damp proof course works and a range of responsive day to day repair services.

We completed a refurbishment project in Manchester for an external client in the year and intend to focus on external opportunities in 2020/21 to further fulfil our growth strategy.

Ring Stones' strategic objectives include developing and empowering our staff and apprentices to achieve their maximum potential and the on-going commitment to training includes all managers attending a leadership skills course. Courses on finance, construction and quantity surveying have all been undertaken in the year as we train our next generation of construction professionals.

MEMBERS' REPORT (CONTINUED)

Principal risks and uncertainties

A significant level of our activity is generated through Calico Homes, which could be impacted by legislation or changes in spending priorities resulting from Welfare reform. A proportion of our activities are with organisations external to Calico, where we continue to face price-based competition and so we have a continual drive towards lower costs and more efficient and effective working. We will also continue to periodically assess the impact of new government initiatives and ensure these are considered in our future plans and forecasts.

Results for the period ended 31 March 2020 and allocation to members

The profit for the year ended 31 March 2020 was £90,000 (2019: £384,000). During the year, a charitable contribution £200k (2019: £Nil) was made to Calico Enterprise Limited, a subsidiary of Syncora Limited and profits of £90k (2019: £26K) were allocated to Calico JV Limited.

Key performance indicators

The business uses a number of key performance indicators (KPI's) to measure the financial performance of its operations. These KPIs include turnover and margin, performance of contracts against budgets, profitability and cash flow performance. In addition to financial performance the business operates a suite of operational KPI's regarding resident satisfaction, environmental and waste utilisation, employee and training indicators along with the monitoring of Health & Safety and quality benchmarks.

Member's drawings

Profits will be allocated to members when sufficient cash reserves are available to the business to ensure its continued operations without recourse to other forms of funding. The allocation to members is detailed above.

Designated members

The designated members during the period ended 31 March 2020 were:

- Calico JV Limited
- Hobstones Homes Limited

The development and implementation of policies, strategy, direction and management is the responsibility of the Management Board set out on page 1.

NHF Code of Governance

As a Group we have chosen to adopt the NHF Code of Governance as an appropriate set of governance principles.

The Code deals with our Board, the way it operates, our constitution, the role of chair, the chief executive, equalities and probity, in fact everything which you would expect to see in a well-run Board and organisation. Each year, we are compliant where relevant to the NHF code of Governance - where we are not, we agree an action plan and do what is necessary to comply with the Code.

The Board certifies that the Company is pleased to report full compliance with this Code where relevant for the year ended 31 March 2020 following a review that took place in March 2020.

Statement as to disclosure of information to auditor

The members on the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant audit information of which the auditor is unaware. Each of the Members have confirmed that they have taken all the steps that they ought to have taken as members in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

MEMBERS' REPORT (CONTINUED)

Members' responsibilities in the preparation of the report and financial statements

The members are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008 (the 2008 Regulations) require the members to prepare financial statements for each financial period. Under that law the members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

In preparing those financial statements, the members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Limited Liability Partnership will continue in business.

Under the 2008 Regulations the members are responsible for keeping adequate accounting records that are sufficient to show and explain the Limited Liability Partnership's transactions and disclose with reasonable accuracy at any time the financial position of the Limited Liability Partnership and to enable them to ensure that the financial statements comply with the requirements of those Regulations. They are also responsible for safeguarding the assets of the Limited Liability Partnership and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The members are responsible for the maintenance and integrity of the corporate and financial information included on the Limited Liability Partnership's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

These responsibilities are exercised by the designated members of the Limited Liability Partnership.

Auditor

The members will be carrying out a tender process in respect of auditor appointment for the next financial period.

Approved by the LLP members on 26th August 2020

Helen Thompson

On behalf of Designated Member (Calico JV Limited)

Independent Auditor's Report to the Members of Ring Stones Maintenance and Construction LLP

Opinion

We have audited the financial statements of Ringstones Maintenance and Construction LLP "the limited liability partnership" for the year ended 31 March 2020 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the limited liability partnership's affairs as at 31 March 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied to limited liability partnerships.

Basis for opinion

We conducted our audit in accordance with International Standards on auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the limited liability partnership in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in the accounting policies, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report to you in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the members' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the members have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the limited liability partnership's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The members are responsible for the other information. Our opinion on the financial statements does not cover the other information and, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report to the Members of Ring Stones Maintenance and Construction LLP (continued)

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 as applied to limited liability partnerships requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit; or;
- the members were not entitled to prepare the financial statements in accordance with the small limited liability partnerships' regime

Responsibilities of members

As explained more fully in the Members' Responsibilities Statement set out on page 4, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the members are responsible for assessing the limited liability partnership's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the limited liability partnership or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's web-site at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the limited liability partnership's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied to limited liability partnerships. Our audit work has been undertaken so that we might state to the limited liability partnership's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the limited liability partnership and the limited liability partnership's members as a body for our audit work, for this report, or for the opinions we have formed.

Lee Cartwright
Statutory Auditor
For and on behalf of
BEEVER AND STRUTHERS
Statutory Auditor
St George's House
215/219 Chester Road
Manchester
M15 4JE
Date: 30 September 2020

Statement of Comprehensive Income

	Note	For the year ended 31 March 2020 £'000	For the year ended 31 March 2019 £'000
Turnover		11,317	14,583
Cost of Sales		(9,727)	(12,853)
Gross Profit		<u>1,590</u>	<u>1,730</u>
Operating costs in relation to trading		(1,295)	(1,334)
Operating Profit	3	<u>295</u>	<u>396</u>
Interest payable and similar charges		(5)	(12)
Charitable donation	15	(200)	-
Profit for the year before taxation and members remuneration and profit share.		<u>90</u>	<u>384</u>
Members remuneration charges as an expense		-	-
Retained profit for the year available for division among members		<u>90</u>	<u>384</u>

All amounts relate to continuing activities. There were no recognised gains and losses other than those included in the profit and loss account.

The notes on page 10 to 16 form part of these accounts.

Members' Interests

	EQUITY	DEBT
	Members' other interests	Loans and other debts due to/(from) members
	£'000	£'000
Amounts due to members at 1 April 2019	-	-
Repayment of debt	-	-
Members remuneration charged as an expense	-	-
Profit/(loss) for the financial period available for discretionary division amongst the members	90	-
Distribution	(90)	-
Balance at 31 March 2020	<u>-</u>	<u>-</u>

Statement of Financial Position

	Note	31 March 2020 £'000	31 March 2019 £'000
Fixed Assets			
Intangible assets	7	2	13
Tangible fixed assets	8	45	19
		<u>47</u>	<u>32</u>
Current Assets			
Debtors	9	1,098	1,454
Cash at bank and in hand		1,143	166
		<u>2,241</u>	<u>1,620</u>
Creditors: Amounts falling due within one year	10	<u>(2,288)</u>	<u>(1,652)</u>
Net Current Liabilities		(47)	(32)
Total assets less current liabilities		-	-
Creditors: Amounts falling due after more than one year	11	-	-
Net (liabilities)/assets attributable to members		<u>-</u>	<u>-</u>
Represented by:			
Total members interests			
Amounts due from members	15	-	-
Loans and other debts due to members	15	-	-
Members' other interests	15	-	-
		<u>-</u>	<u>-</u>

These financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 (as applied by the Limited Liability Partnerships (accounts and audits) (application of the Companies Act 2006) regulations 2008) applicable to LLP's subject to the small LLP regime.

Approval

Approved by the members of the Limited Liability Partnership on 26th August 2020 and signed on its behalf by:

Helen Thompson

On behalf of Designated Member
Calico JV Limited

Statement of Cash Flows

	Note	31 March 2020 £'000	31 March 2019 £'000
Cash flows from operating activities			
Operating profit		295	396
Members' remuneration charged as an expense		(90)	(26)
Amortisation of intangible assets	7	11	18
Depreciation of tangible assets	8	21	8
(Increase)/Decrease in debtors		356	(420)
(Decrease)/Increase in creditors		636	(385)
Gift Aid		(200)	
Net cash (used in)/generated from operating activities		<u>1029</u>	<u>(409)</u>
Cash flows from investing activities			
Purchases of tangible assets	8	(47)	(9)
Net cash used in investing activities		<u>(47)</u>	<u>(9)</u>
Cash flows from financing activities			
Interest paid		(5)	(12)
Net cash used in financing activities		<u>(5)</u>	<u>(12)</u>
Net (decrease)/increase in cash and cash equivalents		977	(430)
Cash and cash equivalents at the beginning of the year		166	596
Cash and cash equivalents at end of year		<u><u>1,143</u></u>	<u><u>166</u></u>

The notes on page 10 to 16 form part of these accounts.

NOTES TO THE FINANCIAL STATEMENTS

1. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', and the requirements of the Statement of Recommended practice 'Accounting by Limited Liability Partnerships issued in January 2017 (SORP 2017).

2. Accounting Policies

Ring Stones Maintenance and Construction LLP is a limited liability partnership incorporated in England and Wales. The registered office is Centenary Court, Croft Street, Burnley, BB11 2ED.

Basis of accounting

The financial statements have been prepared under the historical cost basis, as modified by the revaluation of certain financial assets and liabilities measured at fair value through profit or loss and are presented in sterling £'000 for the year ended 31 March 2019.

The LLP meets the definition of a qualifying entity under FRS 102 and has taken advantage of the disclosure exemptions available to it in respect of presentation of financial instruments.

Going concern

The LLP's business activities, together with the factors likely to affect its future development, performance and position are set out in the Members Report on pages 2 to 4. In addition, notes on pages 11 to 17 of the financial statements include the LLP's objectives, policies and processes for managing its capital.

The Coronavirus pandemic meant that all of our development sites were closed for six weeks. During this time we incurred no significant additional costs and timing delays at this level were already factored into the Calico Homes business plan.

The LLP has sufficient financial resources, and access to overdraft funds, together with long-term contracts, with other companies in the Calico Group. These contracts are supported and managed through a blend of directly employed staff and sustainable local and regional subcontractors providing specialist or ad-hoc services.

Goods and materials are sourced from suppliers with strong financial standing with the ability to continue to source supplies on behalf of the LLP. As a consequence, the members believe that the company is well placed to manage its business risks successfully. The members have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future and have considered the cash flow projections for the next two years.

Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. It is not considered that there are any judgements (apart from those involving estimates) that have had a significant effect on amounts recognised in the financial statements.

Other key sources of estimation and assumptions:

- a) **Tangible fixed assets.** Other than investment properties, tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.
- b) **Stock and Work in progress.** Stock is held at cost and this is regularly compared to the recoverable amount to ensure no impairment is required. The pandemic meant that our development sites were closed for six weeks, however, during this time we incurred no significant additional costs. From our reviews, the amounts recoverable on contracts were found to be stated at the lower of cost and net realisable value.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Accounting Policies (continued)

Turnover and revenue recognition

Turnover represents the fair value of services provided in the case of time charge work and the value of services provided as a proportion of the total value of the contract in the case of fixed fee contracts. Turnover is net of value added tax. Provision is made in full for estimated losses if the costs of fulfilling the contract exceed the recoverable amount. Turnover is only recognised to the extent that it is probable that it will be recoverable.

Amounts recoverable on long term contracts which are included in debtors are stated at the net sales value of the work done less amounts received as progress payments on account.

In respect of long-term contracts and contracts for on-going services, turnover represents the value of work done in the period, including estimates of amounts not invoiced. Turnover in respect of long-term contracts and contracts for on-going services is recognised by reference to the stage of completion.

Amounts recoverable on contracts

This represents work done based on estimated amounts recoverable less any amounts billed on account.

Members' remuneration

The management board has agreed that there will be £90k (2019: £26k) allocation of profits to its members for the reporting period. At 31 March 2020, the relevant percentages are 100% (2019: 100%) to Calico JV Limited, and 0% (2019: 0%) to Hobstones Homes Limited.

Intangible fixed assets

Intangible assets are measured at cost less accumulated amortisation and any impairment losses.

Software development costs are recognised as an intangible asset when all of the following criteria are demonstrated:

- The technical feasibility of completing the software so that it will be available for use.
- The ability to use the software
- The availability of adequate resources to complete the development.
- The ability to measure reliably the expenditure attributable to the software during its development.

Amortisation is charged so as to allocate the cost of intangibles less their residual values over their estimated useful lives, using the straight-line method.

The principal annual rates used are:

- Software development costs 20-33%

Tangible fixed assets

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated to write down the cost less estimated residual value over their expected useful lives, using straight-line method. The principal annual rates used are:

Furniture, fixtures & fittings	10-33%
Plant & tools	20-33%
Computers & office equipment	20-33%
Motor vehicles	20-33%

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Impairment of assets

At each reporting date fixed assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in the income statement.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Reverse premiums and similar incentives received on leases to enter into operating lease agreements are released to Statement of Comprehensive Income over the term of the lease.

Taxation

Taxation on LLP profits is the liability of the members. Consequently neither partnership taxation nor related deferred taxation is accounted for in these financial statements.

Financial instruments

Financial assets and liabilities are initially measured at the transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

	For the year ended 31 March 2020	For the year ended 31 March 2019
	£'000	£'000
3. Operating Profit		
Operating Profit is stated after charging:		
Operating Leases		
• Land and Buildings	-	32
• Other	36	36
Auditors Remuneration		
• Audit	8	7
• Other services	1	1
Amortisation of intangible fixed assets	10	17
Depreciation of tangible fixed assets	21	8
	<hr/>	<hr/>
	For the year ended 31 March 2020	For the year ended 31 March 2019
4. Members Remuneration		
	£'000	£'000
Calico JV Limited	90	26
	<hr/>	<hr/>
	<u>90</u>	<u>26</u>

The management board has agreed that there will be an allocation of £90k profits to its members for the reporting period.

	For the year ended 31 March 2020	For the year ended 31 March 2019
5. Employees		
Average monthly number of employees:		
Administration	13	13
Direct labour	46	45
	<hr/>	<hr/>
	<u>59</u>	<u>58</u>
Employee Costs	£'000	£'000
Wages and salaries (gross)	1,701	1,673
Social security costs	156	161
Pension costs (note 12)	56	44
	<hr/>	<hr/>
	<u>1,914</u>	<u>1,878</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

6. Board members and executive officers	31 March 2020 £'000	31 March 2019 £'000
The aggregate emoluments paid to non-executive directors	3	5
The emoluments of the executive officers and Managing Director excluding pension contributions	145	143
Total key management personnel remuneration	<u>148</u>	<u>148</u>

The non-executive directors each received an annual allowance of £2.5k (2019: £2.5k).

7. Intangible assets

Cost	Computer Software and Licences £'000
At 1 April 2019	93
Additions	-
At 31 March 2020	<u>93</u>
Amortisation	
At 1 April 2019	80
Charge for the period	11
At 31 March 2020	<u>91</u>
Net Book Value	
At 31 March 2020	<u>2</u>
At 31 March 2019	<u>13</u>

8. Tangible Fixed Assets

	Furniture, Fixtures and Fittings £'000	Plant and Tooling £'000	Computers and Office Equipment £'000	Vehicles £'000	Total £'000
Cost					
At 1 April 2019	31	56	39	13	139
Additions	40	2	5	-	47
At 31 March 2020	<u>71</u>	<u>58</u>	<u>44</u>	<u>13</u>	<u>186</u>
Depreciation					
At 1 April 2019	26	56	25	13	120
Charge for the period	14	1	6	-	21
At 31 March 2020	<u>40</u>	<u>57</u>	<u>31</u>	<u>13</u>	<u>141</u>
Net Book Value					
At 31 March 2020	<u>31</u>	<u>1</u>	<u>13</u>	<u>-</u>	<u>45</u>
At 31 March 2019	<u>5</u>	<u>-</u>	<u>14</u>	<u>-</u>	<u>19</u>

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

9. Debtors	31 March 2020	31 March 2019
	£'000	£'000
Trade debtors	50	140
Provision for bad debt	(48)	(97)
Amounts recoverable on contracts	7	55
Amounts owed from group undertakings	1,026	1,266
Other debtors	45	62
Prepayments	17	28
	<u>1,097</u>	<u>1,454</u>

10. Creditors: Amounts falling due within one year	31 March 2020	31 March 2019
	£'000	£'000
Trade creditors	1,491	876
Other tax and social security	28	-
Accruals and deferred income	464	429
Amounts due on contracts for work undertaken	282	257
Amounts owed to group undertakings	22	90
	<u>2,287</u>	<u>1,652</u>

11. Creditors: Amounts falling due after more than one year.

There were no amounts falling due after more than one year.

12. Pension scheme

The LLP participated in a defined contribution pension scheme with Building and Civil Engineering (B&CE) for the year ended 31 March 2019. There were forty-eight (2019: one-hundred and two) staff members enrolled in this scheme during this period. The company contributions totaled £55,793 (2019: £44,413).

13. Capital Commitments and Contingent Liabilities

There are no capital commitments or contingent liabilities at 31 March 2020 (2019: None).

14. Transactions with members

The management board has agreed that there will be £90k (2019: £26) allocation of profits to its members for the reporting period.

Included in debtors is an amount owing to LLP of £99 (2019: £99) from Calico JV Ltd and £1 (2019: £1) from Hobstones Homes Ltd for the members' initial capital.

15. Related Party Transactions

The members consider The Calico Group Limited ("Group") to be the ultimate parent entity (see note 16).

Sales and purchases of goods and services between related parties are at an arm's length basis at normal market prices. Any outstanding balances are unsecured and interest free unless otherwise stated.

Calico Homes Limited ("Homes"), a subsidiary of Group.

During the year, the LLP sales to Homes were £3,634,000 (2019: £3,467,000) and Homes recharged office costs amounting to £340,000 (2018: £340,000).

At 31 March 2020, Homes owed the LLP £105,000 (2019: £410,000).

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

15. Related Party Transactions (continued)

Hobstones Homes Limited ("Hobstones"), a subsidiary of Group.

During the year, the LLP sales to Hobstones were £7,538,000 (2019: £11,064,000).

At 31 March 2020, Hobstones owed the LLP £149,000 (2019: £513,000).

Calico JV Limited ("JV"), a subsidiary of Group.

At 31 March 2020, JV owed the LLP £273,000 (2019: £343,000).

Calico Enterprise Limited ("Enterprise"), a subsidiary of Syncora Limited, a subsidiary of Group.

During the year, Enterprise supplied the LLP with catering, cleaning, painting and decorating services amounting to £230,000 (2019: £230,000). Also, during the year, the LLP made a charitable donation to Enterprise of £200,000 (2019: £Nil).

At 31 March 2020, the LLP owed Enterprise £22,000 (2019: £90,000).

Acorn Recovery Projects ("Acorn"), a subsidiary of Syncora Limited, a subsidiary of Group.

During the year, the LLP lent Acorn £500,000 (2019: £Nil) at interest rate of base rate plus 1% and repayable by 31 March 2021.

At 31 March 2020, Acorn owed the LLP £500,000 (2019: £Nil).

16. Parent Undertaking

The immediate parent company is Calico JV Limited and Hobstones Homes Limited.

The ultimate parent undertaking is The Calico Group Limited, a Company registered in England and Wales.

Consolidated accounts for The Calico Group Limited, which include the results of the LLP can be obtained from:

- Company Secretary, The Calico Group Limited, Centenary Court, Croft Street, Burnley, BB11 2ED

No other accounts include the results of the LLP.

17. Operating Leases

The payments which the company is committed to make under operating leases are as follows:

	31 March 2020 £'000	31 March 2019 £'000
Land and Buildings, leases expiring:		
• Within one year	-	-
• Two to five years	-	-
	<hr/>	<hr/>
	-	-
Other leases expiring:		
• Within one year	-	-
• Two to five years	45	81
	<hr/>	<hr/>
	45	81
	<hr/>	<hr/>