

# REPORT AND FINANCIAL STATEMENTS YEAR ENDED 31 MARCH 2019







Ring Stones Maintenance and Construction LLP Registered Number OC377235



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### PARTNERSHIP INFORMATION

### Designated members

The designated members during the period ended 31 March 2019 were:

Calico JV Limited

Hobstones Homes Limited

### Management Board

The members of the board who held office during the year ended 31 March 2019 were:

Anthony Duerden

Ed Barber

Helen Thompson

Steve Aggett (appointed 1 April 2018)

Vicki Howard(appointed 1 April 2018)

**Ged Ennis** 

Graham Cocking

### **Executive Officers**

James Macaree Steven Noonan Assistant Managing Director Assistant Managing Director

Registered Office

Centenary Court Croft Street Burnley BB11 2ED

Registered Number

OC377235

**External Auditor** 

Beever and Struthers St Georges House 215 Chester Road Manchester M15 4JE

**Solicitors** 

Forbes Solicitors 73 Northgate Blackburn BB2 1AA

**Bankers** 

National Westminster Bank

6th Floor,

1 Spinningfields Square

Manchester M3 3AP



### **MEMBERS' REPORT**

The Management Board ('the Board') presents its report and the audited financial statements of Ring Stones Maintenance and Construction LLP ('Ring Stones') for the year to 31 March 2019.

### Management Board and executive officers

The present board members and the executive officer of the partnership together with details of the changes which have occurred up to the date of approval of this report by the Board are set out on page 1. The senior officers act as an executive within the authority delegated by the Board.

### Principal activities

Ring Stones Maintenance and Construction LLP was incorporated on 26 July 2012 and started trading on 1 September 2012. The company is currently part way through its seventh year of trading, the principal activity being the provision of building maintenance and construction services.

### Review of the Business

Calico Homes recognised that securing a sustainable, local and reliable supply chain generating high levels of Social profit in East Lancashire through local sustainable employment and apprenticeships, was a key to its success. As a result, following an EU Compliant process, Forrest Limited was chosen as a partner to help it realise its ambitions. During 2015, it was recognised by both JV partners, that it would be best if Ring Stones progressed under the sole ownership of Calico Group and following which Forrest Limited's JV share was purchased by the Calico Group in August 2015.

The level of business and the construction market in general remain buoyant and in the trading period there has been a significant improvement in trading performance from 2018/19.

The members anticipate this trading performance to continue with a strong order book of new build developments in place for 2019/20 and 2020/21.

### Development projects

Ring Stones had the busiest year to date in relation to new build construction activities with nearly 150 completed. Two of the schemes completed were shortlisted for the RICS North West awards with Perseverance Mill winning the award for Best Regeneration. This development was on a site that had been derelict for over 10 years that was brought back to life through the creation of much needed new, high quality and affordable housing. The uncovering of a culvert lid over the River Spodden created a feature for the site and enhanced the community feel.

The Gateway project, an impressive architectural gateway into Burnley, opened its doors in August 2018, providing 30 units with communal space for homeless people.

In partnership with Calico, Ring Stones piloted a project in 2017/18 to bring Empty Homes back to life by refurbishing some of their long term voids. Due to the success of this scheme, in 2018/19, the Empty Homes Programme led to a dozen properties being acquired by Calico and refurbished by Ring Stones. These alongside the success of the Brunshaw Maisonette's scheme, creating new homes from shops, commercial premises and long term empty voids, continues the group focus on regenerating neighbourhoods.

The Company also delivers planned programme works including boiler replacements, roofing, damp proof course works and a range of responsive day to day repair services.

Ring Stones' strategic objectives include developing and empowering our staff and apprentices to achieve their maximum potential and the on-going commitment to training includes all managers attending a leadership skills course. Our Technical Apprentice was shortlisted for the Young Employee of the year at Burnley Business Awards. The team have donated hundreds of hours to the Charter House Youth Club project in Burnley, helping with the remodel of their new activity centre.



### MEMBERS' REPORT (CONTINUED)

### Principal risks and uncertainties

A significant level of our activity is generated through Calico Homes, which could be impacted by legislation or changes in spending priorities resulting from Welfare reform. A proportion of our activities are with organisations external to Calico, where we continue to face price based competition and so we have a continual drive towards lower costs and more efficient and effective working. We will also continue to periodically assess the impact of new government initiatives and ensure these are considered in our future plans and forecasts.

### Results for the period ended 31 March 2019 and allocation to members

The profit for the year ended 31 March 2019 was £384,000 (2018: £29,000). During the year, profits £26k (2018: £Nil) were allocated to Calico JV Limited.

### Key performance indicators

The business uses a number of key performance indicators (KPI's) to measure the financial performance of its operations. These KPIs include turnover and margin, performance of contracts against budgets, profitability and cash flow performance. In addition to financial performance the business operates a suite of operational KPI's regarding resident satisfaction, environmental and waste utilisation, employee and training indicators along with the monitoring of Health & Safety and quality benchmarks.

### Member's drawings

Profits will be allocated to members when sufficient cash reserves are available to the business to ensure its continued operations without recourse to other forms of funding.

### Designated members

The designated members during the period ended 31 March 2019 were:

- Calico JV Limited
- Hobstones Homes Limited

The development and implementation of policies, strategy, direction and management is the responsibility of the Management Board set out on page 1.

### NHF Code of Governance

As a Group we have chosen to adopt the NHF Code of Governance as an appropriate set of governance principles.

The Code deals with our Board, the way it operates, our constitution, the role of chair, the chief executive, equalities and probity, in fact everything which you would expect to see in a well-run Board and organisation. Each year, we are compliant where relevant to the NHF code of Governance - where we are not, we agree an action plan and do what is necessary to comply with the Code.

The Board certifies that the Company is pleased to report full compliance with this Code where relevant for the year ended 31 March 2019 following an annual review that took place in September 2018.

### Statement as to disclosure of information to auditor

The members on the date of approval of these financial statements have confirmed, as far as they are aware, that there is no relevant audit information of which the auditor is unaware. Each of the Members have confirmed that they have taken all the steps that they ought to have taken as members in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.



### MEMBERS' REPORT (CONTINUED)

### Members' responsibilities in the preparation of the report and financial statements

The members are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice. Limited Liability Partnerships (Accounts and Audit) (Application of Companies Act 2006) Regulations 2008 (the 2008 Regulations) require the members to prepare financial statements for each financial period. Under that law the members have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

In preparing those financial statements, the members are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Limited Liability Partnership will continue in business.

Under the 2008 Regulations the members are responsible for keeping adequate accounting records that are sufficient to show and explain the Limited Liability Partnership's transactions and disclose with reasonable accuracy at any time the financial position of the Limited Liability Partnership and to enable them to ensure that the financial statements comply with the requirements of those Regulations. They are also responsible for safeguarding the assets of the Limited Liability Partnership and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The members are responsible for the maintenance and integrity of the corporate and financial information included on the Limited Liability Partnership's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

These responsibilities are exercised by the designated members of the Limited Liability Partnership.

### Auditor

Beever and Struthers, Chartered Accountants and Statutory Auditor, have indicated their willingness to continue in office. A resolution to reappoint them as auditors will be proposed at the forthcoming annual general meeting.

Approved by the LLP members on 28th August 2019

Helen Thompson On behalf of Designated Member (Calico JV Limited)



### Opinion

We have audited the financial statements of Ringstones Maintenance and Construction LLP "the limited liability partnership" for the year ended 31 March 2019 which comprise the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the limited liability partnership's affairs as at 31 March 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 as applied to limited liability partnerships.

### Basis for opinion

We conducted our audit in accordance with International Standards on auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the limited liability partnership in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in the accounting policies, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report to you in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the members' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the members have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the limited liability partnership's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

### Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The members are responsible for the other information. Our opinion on the financial statements does not cover the other information and, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.



Registered Number: OC377235

# Independent Auditor's Report to the Members of Ring Stones Maintenance and Construction LLP (continued)

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 as applied to limited liability partnerships requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit; or;
- the members were not entitled to prepare the financial statements in accordance with the small limited liability partnerships' regime

### Responsibilities of members

As explained more fully in the Members' Responsibilities Statement set out on page 4, the members are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the members determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the members are responsible for assessing the limited liability partnership's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the members either intend to liquidate the limited liability partnership or to cease operations, or have no realistic alternative but to do so.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's web-site at <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

### Use of our report

This report is made solely to the limited liability partnership's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 as applied to limited liability partnerships. Our audit work has been undertaken so that we might state to the limited liability partnership's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the limited liability partnership and the limited liability partnership's members as a body for our audit work, for this report, or for the opinions we have formed.

Maria Hallows BA FCA DCLA Senior Statutory Auditor For and on behalf of BEEVER AND STRUTHERS Statutory Auditor St George's House 215/219 Chester Road Manchester M15 4JE

Date: 30 September 2019



# Statement of Comprehensive Income

	Note		
		For the year ended 31 March 2019 £'000	For the year ended 31 March 2018 £'000
Turnover Cost of Sales		14,583 (12,853)	15,575 (14,153)
Gross Profit		1,730	1,422
Operating costs in relation to trading		(1,334)	(1,377)
Operating Profit	3	396	45
Interest payable and similar charges		(12)	(16)
Profit for the year before taxation and members remuneration and profit share.		384	29
Members remuneration charges as an expense		-	-
Retained profit for the year available for division among members		384	29

All amounts relate to continuing activities. There were no recognised gains and losses other than those included in the profit and loss account.

The notes on page 10 to 16 form part of these accounts.

Members' Interests	EQUITY	DEBT
	Members' other interests	Loans and other debts due to/(from) members
	£′000	£′000
Amounts due to members at 1 April 2018	(358)	_
Repayment of debt	-	-
Members remuneration charged as an expense	-	-
Profit/(loss) for the financial period available for		
discretionary division amongst the members		
	384	-
Distribution	(26)	-
Balance at 31 March 2019		-



### Statement of Financial Position

	Note	31 March 2019 £′000	31 March 2018 £′000
Fixed Assets Intangible assets Tangible fixed assets	7 8	13 19 32	30 18 48
Current Assets			
Debtors Cash at bank and in hand	9	1,454 166	1,034 596
		1,620	1,630
Creditors: Amounts falling due within one year	10	(1,652)	(2,036)
Net Current Liabilities		(32)	(406)
Total assets less current liabilities		-	(358)
Creditors: Amounts falling due after more than one year	11	-	-
Net (liabilities)/assets attributable to members		-	(358)
Represented by:			
Total members interests	<b>1</b> F		
Amounts due from members Loans and other debts due to members Members' other interests	15 15 15	- - -	- - (358)
		<u> </u>	(358)

These financial statements have been prepared in accordance with the special provisions of the Companies Act 2006 (as applied by the Limited Liability Partnerships (accounts and audits) (application of the Companies Act 2006) regulations 2008) applicable to LLP's subject to the small LLP regime.

### Approval

Approved by the members of the Limited Liability Partnership on 28<sup>th</sup> August 2019 and signed on its behalf by:

Helen Thompson On behalf of Designated Member Calico JV Limited



# Statement of Cash Flows

Depreciation of tangible assets 8 8 14 (Increase)/Decrease in debtors (420) 308 (Decrease)/Increase in creditors (385) (242)  Net cash (used in)/generated from operating activities (409) 143  Cash flows from investing activities 8 (9) (1  Net cash used in investing activities (9) (12) (144)  Cash flows from financing activities (12) (144)		Note	31 March 2019 £'000	31 March 2018 £'000
Members' remuneration charged as an expense  Amortisation of intangible assets  Depreciation of tangible assets  Richard (Increase)/Decrease in debtors (Increase)/Decrease in debtors (Increase)/Increase in creditors (Increase)/Incr	, -		207	4.5
Amortisation of intangible assets Depreciation of tangible assets Repreciation of tangible ass	1 31			45
(Increase)/Decrease in debtors       (420)       308         (Decrease)/Increase in creditors       (385)       (242         Net cash (used in)/generated from operating activities       (409)       143         Cash flows from investing activities       8       (9)       (1         Net cash used in investing activities       (9)       (1         Cash flows from financing activities       (12)       (14         Net cash used in financing activities       (12)       (14         Net cash used in financing activities       (12)       (14		7	, ,	18
(Decrease)/Increase in creditors       (385)       (242)         Net cash (used in)/generated from operating activities       (409)       143         Cash flows from investing activities       8       (9)       (1         Net cash used in investing activities       (9)       (1         Cash flows from financing activities       (12)       (14         Net cash used in financing activities       (12)       (14         Net cash used in financing activities       (12)       (14		8	_	14
Net cash (used in)/generated from operating activities  Cash flows from investing activities  Purchases of tangible assets  Net cash used in investing activities  (9)  (1)  Cash flows from financing activities  Interest paid  (12)  (14)  Net cash used in financing activities  (12)  (14)				308
Cash flows from investing activities Purchases of tangible assets  Net cash used in investing activities  Cash flows from financing activities Interest paid  Net cash used in financing activities  (12)  (14)  Net cash used in financing activities  (12)  (14)	(Decrease)/Increase in creditors		(385)	(242)
Purchases of tangible assets 8 (9) (1  Net cash used in investing activities (9) (1  Cash flows from financing activities (12) (14  Net cash used in financing activities (12) (14)	Net cash (used in)/generated from operating activities		(409)	143
Purchases of tangible assets 8 (9) (1  Net cash used in investing activities (9) (1  Cash flows from financing activities (12) (14  Net cash used in financing activities (12) (14)	Cash flows from investing activities			
Cash flows from financing activities Interest paid (12) (14  Net cash used in financing activities (12)		8	(9)	(1)
Net cash used in financing activities (12) (14)	Net cash used in investing activities		(9)	(1)
Net cash used in financing activities (12) (14)	Cash flows from financing activities			
	<del>-</del>		(12)	(14)
	Net cash used in financing activities		(12)	(14)
Net (decrease)/increase in cash and cash equivalents (430) 128	Net (decrease)/increase in cash and cash equivalents		(430)	128
Cash and cash equivalents at the beginning of the year 596 468	Cash and cash equivalents at the beginning of the year		596	468
Cash and cash equivalents at end of year 166 596	Cash and cash equivalents at end of year		166	596

The notes on page 10 to 16 form part of these accounts.



### NOTES TO THE FINANCIAL STATEMENTS

### 1. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, The Financial Reporting Standard applicable in the UK and the Republic of Ireland', and the requirements of the Statement of Recommended practice 'Accounting by Limited Liability Partnerships issued in January 2017 (SORP 2017).

### 2. Accounting Policies

Ring Stones Maintenance and Construction LLP is a limited liability partnership incorporated in England and Wales. The registered office is Centenary Court, Croft Street, Burnley, BB11 2ED.

### Basis of accounting

The financial statements have been prepared under the historical cost basis, as modified by the revaluation of certain financial assets and liabilities measured at fair value through profit or loss and are presented in sterling £'000 for the year ended 31 March 2019.

The LLP meets the definition of a qualifying entity under FRS 102 and has taken advantage of the disclosure exemptions available to it in respect of presentation of financial instruments.

### Going concern

The LLP's business activities, together with the factors likely to affect its future development, performance and position are set out in the Members Report on pages 2 to 4. In addition, notes on pages 11 to 17 of the financial statements include the LLP's objectives, policies and processes for managing its capital. The LLP has sufficient financial resources, and access to overdraft funds, together with long-term contracts, with other companies in the Calico Group. These contracts are supported and managed through a blend of directly employed staff and sustainable local and regional subcontractors providing specialist or ad-hoc services.

Goods and materials are sourced from suppliers with strong financial standing with the ability to continue to source supplies on behalf of the LLP. As a consequence, the members believe that the company is well placed to manage its business risks successfully. The members have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future and have considered the cash flow projections for the next two years. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

### Critical accounting judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates. It is not considered that there are any judgements (apart from those involving estimates) that have had a significant effect on amounts recognised in the financial statements.

### Other key sources of estimation and assumptions:

a) Tangible fixed assets. Other than investment properties, tangible fixed assets are depreciated over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. In re-assessing asset lives, factors such as technological innovation, product life cycles and maintenance programmes are taken into account. Residual value assessments consider issues such as future market conditions, the remaining life of the asset and projected disposal values.



### Accounting Policies (continued)

### Turnover and revenue recognition

Turnover represents the fair value of services provided in the case of time charge work and the value of services provided as a proportion of the total value of the contract in the case of fixed fee contracts. Turnover is net of value added tax. Provision is made in full for estimated losses if the costs of fulfilling the contract exceed the recoverable amount. Turnover is only recognised to the extent that it is probable that it will be recoverable.

Amounts recoverable on long term contracts which are included in debtors are stated at the net sales value of the work done less amounts received as progress payments on account.

In respect of long-term contracts and contracts for on-going services, turnover represents the value of work done in the period, including estimates of amounts not invoiced. Turnover in respect of long-term contracts and contracts for on-going services is recognised by reference to the stage of completion.

### Amounts recoverable on contracts

This represents work done based on estimated amounts recoverable less any amounts billed on account.

### Members' remuneration

The management board has agreed that there will be £26k (2018: £Nil) allocation of profits to its members for the reporting period. At 31 March 2019, the relevant percentages are 100% (2018: 100%) to Calico JV Limited, and 0% (2018: 0%) to Hobstones Homes Limited.

### Intangible fixed assets

Intangible assets are measured at cost less accumulated amortisation and any impairment losses.

Software development costs are recognised as an intangible asset when all of the following criteria are demonstrated:

- The technical feasibility of completing the software so that it will be available for use.
- The ability to use the software
- The availability of adequate resources to complete the development.
- The ability to measure reliably the expenditure attributable to the software during its development.

Amortisation is charged so as to allocate the cost of intangibles less their residual values over their estimated useful lives, using the straight-line method.

The principal annual rates used are:

• Software development costs 20-33%

### Tangible fixed assets

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is calculated to write down the cost less estimated residual value over their expected useful lives, using straight-line method. The principal annual rates used are:

Furniture, fixtures & fittings	10-33%
Plant & tools	20-33%
Computers & office equipment	20-33%
Motor vehicles	20-33%



### Impairment of assets

At each reporting date fixed assets are reviewed to determine whether there is any indication that those assets have suffered an impairment loss. If there is an indication of possible impairment, the recoverable amount of any affected asset is estimated and compared with its carrying amount. If the estimated recoverable amount is lower, the carrying amount is reduced to its estimated recoverable amount, and an impairment loss is recognised immediately in the income statement.

### Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Reverse premiums and similar incentives received on leases to enter into operating lease agreements are released to Statement of Comprehensive Income over the term of the lease.

### **Taxation**

Taxation on LLP profits is the liability of the members. Consequently neither partnership taxation nor related deferred taxation is accounted for in these financial statements.

### Financial instruments

Financial assets and liabilities are initially measured at the transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value.



	For the year ended 31 March 2019	For the year ended 31 March 2018
3. Operating Profit	£′000	£′000
Operating Profit is stated after charging:	1 000	1 000
Operating Leases		
<ul> <li>Land and Buildings</li> </ul>	32	31
Other	36	39
Auditors Remuneration		
<ul><li>Audit</li></ul>	7	9
Other services	1	-
Amortisation of intangible fixed assets	17	18
Depreciation of tangible fixed assets	8	14
	For the year ended 31 March 2019	For the year ended 31 March 2018
4. Members Remuneration		
	£′000	£'000
Calico JV Limited	26	-
	26	

The management board has agreed that there will be an allocation of £26k profits to its members for the reporting period.

5. Employees	For the year ended 31 March 2019	For the year ended 31 March 2018
Average monthly number of employees:		
Administration	13	14
Direct labour	45	54
	58	68
Employee Costs	£′000	£′000
Wages and salaries (gross)	1,673	1,838
Social security costs	161	179
Pension costs (note 12)	44	24
	1,878	2,041



6. Board members and executiv	ve officers		31 March	2019 £'000	31 March 2018 £'000
The aggregate emoluments paid to	o non-executive di	rectors		5	4
The emoluments of the executive of excluding pension contributions	officers and Manag	ing Director		143	95
Total key management personnel i	remuneration	- -		148	99
7. Intangible assets					Computer Software and
Cost At 1 April 2018 Additions At 31 March 2019					Licences £'000 93 - 93
Amortisation At 1 April 2018 Charge for the period At 31 March 2019					63 17 80
Net Book Value At 31 March 2019					13
At 31 March 2018					30
8. Tangible Fixed Assets					
	Furniture, Fixtures and Fittings	Plant and Tooling	Computers and Office Equipment	Vehicles	Total
	£′000	£′000	£′000	£'000	£′000
Cost At 1 April 2018 Additions	31	56	30 9	13	130 9
At 31 March 2019	31	56	39	13	139
Danvaciation					
<b>Depreciation</b> At 1 April 2018 Charge for the period	25 1	56 -	18 7	13	112 8
At 31 March 2019	26	56	25	13	120
Net Book Value					
At 31 March 2019	5	-	14	-	19
At 31 March 2018	6	-	12		18



9. Debtors	31 March 2019 £′000	31 March 2018 £′000
Trade debtors Provision for bad debt Amounts recoverable on contracts Amounts owed from group undertakings Other debtors Prepayments	140 (97) 55 1,266 62 28 1,454	- 170 715 105 44 1,034
10. Creditors: Amounts falling due within one year	31 March 2019 £'000	31 March 2018 £'000
Trade creditors Other tax and social security Accruals and deferred income Amounts due on contracts for work undertaken Amounts owed to group undertakings	876 - 429 257 <u>90</u> 1,652	1,514 1 213 308 - 2,036

### 11. Creditors: Amounts falling due after more than one year.

There were no amounts falling due after more than one year.

### 12. Pension scheme

The LLP participated in a defined contribution pension scheme with Building and Civil Engineering (B&CE) for the year ended 31 March 2019. There were one hundred and two (2018: fifty-seven) staff members enrolled in this scheme during this period. The company contributions totaled £44,413 (2018: £23,647).

### 13. Capital Commitments and Contingent Liabilities

There are no capital commitments or contingent liabilities at 31 March 2019 (2018: None).

### 14. Transactions with members

The management board has agreed that there will be £26k (2019: £Nil) allocation of profits to its members for the reporting period.

Included in debtors is an amount owing to LLP of £99 (2018: £99) from Calico JV Ltd and £1 (2018: £1) from Hobstones Homes Ltd for the members' initial capital.

### 15. Related Party Transactions

The members consider The Calico Group Limited ("Group") to be the ultimate parent entity (see note 17).

Sales and purchases of goods and services between related parties are at an arm's length basis at normal market prices. Any outstanding balances are unsecured and interest free unless otherwise stated.

### Calico Homes Limited ("Homes"), a subsidiary of Group.

During the year, the LLP sales to Homes were £3,467,000 (2018: £4,734,000) and Homes recharged office costs amounting to £340,000 (2018: £340,000).

At 31 March 2019, Homes owed the LLP £410,000 (2018: £65,000).



### 15. Related Party Transactions (continued)

Hobstones Homes Limited ("Hobstones"), a subsidiary of Group. During the year, the LLP sales to Hobstones were £11,064,000 (2018: £10,657,000).

At 31 March 2019, Hobstones owed the LLP £513,000 (2018: £283,000).

Calico JV Limited ("JV"), a subsidiary of Group. At 31 March 2019, JV owed the LLP £343,000 (2018: £367,000).

Calico Enterprise Limited ("Enterprise"), a subsidiary of Group. During the year, Enterprise sales to the LLP were £230,000 (2018: £56,000).

At 31 March 2019, the LLP owed Enterprise £90,000 (2018: £Nil).

### 16. Parent Undertaking

The immediate parent company is Calico JV Limited and Hobstones Homes Limited.

The ultimate parent undertaking is The Calico Group Limited, a Company registered in England and Wales.

Consolidated accounts which include the results of the LLP can be obtained from:

• Company Secretary, The Calico Group Limited, Centenary Court, Croft Street, Burnley, BB11 2ED

No other accounts include the results of the LLP.

### 17. Operating Leases

The payments which the company is committed to make under operating leases are as follows:

operating leases are as follows.	31 March 2019 £'000	31 March 2018 £'000
Land and Buildings, leases expiring:		
Within one year	-	31
Two to five years	-	-
		31
Other leases expiring:		
<ul> <li>Within one year</li> </ul>	-	12
<ul> <li>Two to five years</li> </ul>	81	-
	81	12